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1955

MEMORANDUM FOR: DIRECTOR OF TRAINING

SUBJECT: Training Requirements Reflected in CS Planning Documents

REFERENCE: Annex A of CS General Plan for FY 1958--
Cold War (TS# 108000-A)

1. In response to your request for information concerning the practical significance of the training Requirements reflected in referenced document, I would like first to summarize the criteria applied by the Area Divisions in checking these Requirements. A "check" mark in Annex A means that, for the country involved, the individual requirement:

- a. is authorized by national and Agency policy;
- b. is desirable from the point of view of U.S. interests; and
- c. is considered feasible of substantial accomplishment during the Target Year (e.g., FY 1958) if given sufficient priority against our limited capability.

2. Annex A Requirements are checked without reference to real CS capabilities, personnel or budget ceilings. In subsequent planning documents of the cycle (e.g., Country Appendices, Operational Programs and Related Mission Directives) successively greater degrees of refinement are achieved--with the end result of paring the initial "Requirements" back to those "Operational Objectives" actually considered feasible in terms of our resources.

3. When the Country Appendices fail to include individual Requirements as specific objectives, it generally means that the Requirement was a relatively marginal one and has been dropped from consideration during the current planning cycle. When, on the other hand, a Training Requirement, for instance, is retained as an objective in a given Appendix, and if that training Requirement represents an increase over the current effort, a sufficiently detailed Training Support Annex should normally be provided. Such a Support Annex should be prepared through the collaboration of the Division (or Branch) concerned and the Office of Training representative(s) on the Support Committee of the CS Planning Board.

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4. In the present instance, very few of the Training Requirements checked in Annex A for FY 1958 have been retained in the FY 1958 Divisional Appendices received thus far (i.e., WE, SR and MEA). In the few instances where significant Training needs are carried over in the Appendices (e.g., [redacted] the CSFB Support Committee is the proper mechanism for determining the practical significance and for arranging the preparation of a Training Support Annex.

5. In this connection, I am pleased to note from an SSA-DD/S memo of 21 November (subject: Support Committee Comments on WE Country Appendices--FY 1958) that the Training representatives are using the Support Committee vehicle in precisely that way.

6. If there is any specific way in which my Staff can be of further assistance, please let me know.

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Chief, Planning and Program
Coordination Staff

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TRANSMITTAL SLIP		DATE 6 Dec. 55
TO: C/ops TR		
ROOM NO.	BUILDING	7
REMARKS <i>reg. to Is this enough guidance + authority for you?</i>		
FROM: DTR		
ROOM NO.	BUILDING	EXTENSION

FORM NO. 241 REPLACES FORM 36-8
1 FEB 55 WHICH MAY BE USED.

(47)